

pmbok guide sixth edition

PMBOK Guide Sixth Edition: A Deep Dive into Modern Project Management

pmbok guide sixth edition stands as a cornerstone resource for project managers around the globe. Whether you're a seasoned professional or just starting your journey in project management, understanding this edition can significantly enhance how projects are planned, executed, and controlled. The Project Management Body of Knowledge (PMBOK) Guide, published by the Project Management Institute (PMI), provides a structured framework that reflects best practices, tools, and techniques essential for managing projects effectively.

In this article, we'll explore the key features, updates, and practical insights surrounding the PMBOK Guide Sixth Edition, shedding light on why it remains a vital tool for project management professionals in today's dynamic business environment.

What's New in the PMBOK Guide Sixth Edition?

The sixth edition of the PMBOK Guide, released in 2017, introduced several important changes and enhancements compared to its predecessor. These updates were designed to better align the guide with contemporary project management trends and practices.

Integration of Agile and Adaptive Approaches

One of the standout features of the PMBOK Guide Sixth Edition is its increased emphasis on agile methodologies. Recognizing that many projects today are executed in fast-paced, ever-changing environments, the guide incorporates agile practices alongside traditional predictive approaches. This dual focus helps project managers blend flexibility with structure, allowing for more responsive and iterative project delivery.

The addition of an "Agile Practice Guide," included as a complementary resource, provides practical guidance on applying agile principles. This integration reflects the growing importance of hybrid methodologies in project management, offering readers a more comprehensive toolkit.

Updated Knowledge Areas and Process Groups

While the core structure of the PMBOK Guide—comprising 10 knowledge areas and 5 process groups—remains intact, the sixth edition refined many processes and added new inputs and tools. For instance, the edition expands on:

- **Project Stakeholder Management**: Greater focus on identifying and engaging stakeholders effectively throughout the project lifecycle.
- **Project Resource Management**: Updated to emphasize team development and resource optimization.

- **Project Schedule Management**: Enhanced techniques for scheduling, including considerations for adaptive planning.

These adjustments ensure that project managers are better equipped to handle complexities related to human factors, timelines, and resources.

Understanding the Structure of the PMBOK Guide Sixth Edition

Understanding the layout of the guide helps project managers quickly find relevant information and apply it to their projects.

Five Process Groups

The PMBOK Guide organizes project management activities into five fundamental process groups:

1. **Initiating** - Defining and authorizing the project.
2. **Planning** - Establishing objectives, scope, and course of action.
3. **Executing** - Performing the work outlined in the plan.
4. **Monitoring and Controlling** - Tracking progress and making changes as necessary.
5. **Closing** - Finalizing all activities and formally closing the project.

Each process group contains specific processes that guide project managers through different phases of a project.

Ten Knowledge Areas

The knowledge areas represent key competencies that project managers must master. They include:

- Integration Management
- Scope Management
- Schedule Management
- Cost Management
- Quality Management
- Resource Management
- Communications Management
- Risk Management
- Procurement Management
- Stakeholder Management

By breaking down project management into these areas, the PMBOK Guide Sixth Edition offers a comprehensive framework that addresses all critical aspects of managing a project.

How the PMBOK Guide Sixth Edition Supports PMP Certification

Preparing for the Project Management Professional (PMP) certification exam often revolves around mastering the PMBOK Guide Sixth Edition. The guide serves as the primary reference material for the exam, making it essential for aspirants to understand its contents deeply.

Alignment with the PMP Exam Content

The PMP exam content outline is closely aligned with the processes and knowledge areas defined in the PMBOK Guide Sixth Edition. Candidates benefit from studying the guide as it covers the theoretical foundation and practical applications tested in the certification exam.

Tips for Using the PMBOK Guide Sixth Edition in Exam Preparation

- **Focus on Understanding Concepts**: Instead of rote memorization, aim to grasp the rationale behind each process and knowledge area.
- **Use Agile Practice Guide as a Supplement**: Since the exam includes agile and hybrid approaches, the Agile Practice Guide aids in broadening your perspective.
- **Practice Process Mapping**: Learn how processes flow through the five process groups and how they interact across knowledge areas.
- **Leverage Real-world Scenarios**: Applying PMBOK principles to practical examples helps solidify your comprehension.

Applying PMBOK Guide Sixth Edition Principles in Real Projects

Beyond certification, the true value of the PMBOK Guide Sixth Edition lies in its application to everyday project management challenges.

Enhancing Stakeholder Engagement

One of the guide's key contributions is its detailed approach to stakeholder management. It emphasizes continuous identification, analysis, and engagement with stakeholders to ensure their needs and expectations are met. This proactive approach minimizes resistance and fosters collaboration, which is especially critical in complex projects.

Risk Management Strategies

The guide provides robust frameworks for identifying, analyzing, and responding to project risks. By following these processes, project managers can anticipate potential obstacles and devise mitigation plans, improving the likelihood of project success.

Balancing Traditional and Agile Methods

Modern projects often require a blend of predictive and adaptive techniques. The PMBOK Guide Sixth Edition helps project managers tailor their approach based on project context, industry demands, and team capabilities. This flexibility is invaluable in sectors where change is rapid and unpredictable.

Key Takeaways for Project Managers

Navigating the PMBOK Guide Sixth Edition can sometimes feel overwhelming due to its comprehensive nature. However, keeping certain principles in mind can make it easier to incorporate its guidance effectively:

- **Customize to Your Project:** The guide is not a strict rulebook but a framework. Adapt processes and tools to fit your project's unique needs.
- **Embrace Continuous Learning:** Project management is an evolving discipline. Use the PMBOK Guide as a foundation, but stay open to new methodologies and technologies.
- **Focus on Communication:** Clear and consistent communication is a recurring theme throughout the guide and is vital for successful project outcomes.
- **Prioritize Stakeholders:** Engaging stakeholders early and often can prevent many common project pitfalls.
- **Leverage Agile Practices:** Even in traditionally structured projects, agile techniques can enhance adaptability and collaboration.

Understanding these core ideas can transform how you approach project management, making your projects more organized, predictable, and aligned with stakeholder expectations.

The PMBOK Guide Sixth Edition remains a trusted resource because it balances structure with flexibility, theory with practice, and traditional methodologies with modern trends. Whether you're preparing for certification or managing a critical project, immersing yourself in this guide can provide the clarity and confidence needed to navigate the complex landscape of project management successfully.

Frequently Asked Questions

What is the PMBOK Guide Sixth Edition?

The PMBOK Guide Sixth Edition is the sixth version of the Project Management Body of Knowledge published by the Project Management Institute (PMI), providing standardized guidelines, best practices, and processes for effective project management.

What are the major changes introduced in the PMBOK Guide Sixth Edition compared to the Fifth Edition?

The Sixth Edition includes the addition of the Agile Practice Guide, updates to the role of the project manager, expanded content on tailoring, and a stronger focus on strategic and business knowledge, as well as updates to processes and terminology to reflect modern project management practices.

How does the PMBOK Guide Sixth Edition address Agile methodologies?

The Sixth Edition integrates Agile practices by including the Agile Practice Guide as a complementary resource, offering guidance on Agile, iterative, and adaptive environments alongside traditional project management approaches.

What are the 10 knowledge areas defined in the PMBOK Guide Sixth Edition?

The ten knowledge areas are: Integration Management, Scope Management, Schedule Management, Cost Management, Quality Management, Resource Management, Communications Management, Risk Management, Procurement Management, and Stakeholder Management.

Is the PMBOK Guide Sixth Edition still relevant for PMP certification preparation?

Yes, the PMBOK Guide Sixth Edition remains relevant for PMP exam preparation, especially for exams conducted before the release of the Seventh Edition. However, candidates should verify the current exam content outline as PMI updates exam references periodically.

Where can I find official resources and updates related to the PMBOK Guide Sixth Edition?

Official resources and updates can be found on the Project Management Institute's website (www.pmi.org), including digital copies of the PMBOK Guide, the Agile Practice Guide, exam updates, and other project management tools.

Additional Resources

PMBOK Guide Sixth Edition: A Comprehensive Review and Analysis

pmbok guide sixth edition remains a cornerstone resource in the field of project management, widely regarded for its structured approach to managing projects across industries. As the Project Management Institute's (PMI) authoritative publication, this edition has significantly influenced both practitioners and certification aspirants by providing updated methodologies, best practices, and a refined framework to navigate the complexities of modern project environments.

The sixth edition of the PMBOK Guide, released in 2017, marked a pivotal evolution in the standardization of project management knowledge. It not only consolidated the core concepts of previous editions but also introduced new elements aligned with contemporary project demands. This article delves into the nuances of the PMBOK Guide Sixth Edition, exploring its structure, key features, updates from earlier editions, and its role in shaping project management practices worldwide.

Evolution and Structure of the PMBOK Guide Sixth Edition

The PMBOK Guide Sixth Edition represents the culmination of extensive research and feedback from global project management professionals. It is designed to be both comprehensive and adaptable, offering a balanced framework that supports predictive, agile, and hybrid project environments.

One of the most notable structural aspects of this edition is its division into three primary sections:

1. **Standard for Project Management:** This section outlines the fundamental principles and establishes the definition of project management, emphasizing the value delivered by projects.
2. **Guide to the Project Management Body of Knowledge:** Here, the guide details the processes and knowledge areas essential for effective project management.
3. **Appendices and Glossary:** Supplementary materials provide additional context, tools, and terminology to aid understanding.

Within the guide, the traditional five process groups—Initiating, Planning, Executing, Monitoring and Controlling, and Closing—are maintained, providing continuity with previous editions. However, the Sixth Edition enhances these groups by integrating ten knowledge areas more cohesively, such as Scope Management, Schedule Management, and Risk Management.

Integration of Agile Practices

A distinguishing feature of the PMBOK Guide Sixth Edition is its increased attention to agile and

adaptive methodologies. Recognizing the growing prevalence of agile frameworks, PMI incorporated an Agile Practice Guide as a complementary resource, which was published concurrently. This inclusion reflects the evolving project landscape, where flexibility and iterative delivery are often critical.

The guide itself embeds agile considerations within traditional process groups, highlighting hybrid approaches that blend predictive and adaptive practices. This integration offers project managers a more versatile toolkit, accommodating the diverse nature of projects in sectors like software development, construction, and product launches.

Key Updates and Enhancements Compared to Previous Editions

When compared to the Fifth Edition, the Sixth Edition brings several critical updates that resonate with contemporary project management challenges:

- **Expanded Emphasis on Strategic and Business Knowledge:** The Sixth Edition underscores the importance of aligning projects with organizational strategy, encouraging project managers to understand broader business contexts.
- **Refined Process Inputs and Outputs:** Processes have been clarified with more detailed inputs, tools, techniques, and outputs (ITTOs), facilitating better comprehension and application.
- **Greater Focus on Stakeholder Engagement:** Recognizing stakeholders' pivotal role, this edition provides enhanced guidance on managing stakeholder expectations and communication.
- **Introduction of New Terminology and Concepts:** Terms such as "Change Log," "Risk Appetite," and "Work Performance Data" are more explicitly defined, aiding uniform understanding across projects.
- **Updated Tools and Techniques:** The guide introduces advanced tools like data analytics, expert judgment nuances, and decision-making frameworks to improve project outcomes.

These enhancements collectively contribute to a more practical and adaptable framework, empowering project managers to navigate increasingly complex projects with confidence.

Process Groups and Knowledge Areas Revisited

The Sixth Edition retains the ten established knowledge areas, but with refined processes and clearer delineations:

1. Project Integration Management
2. Project Scope Management
3. Project Schedule Management
4. Project Cost Management
5. Project Quality Management
6. Project Resource Management
7. Project Communications Management
8. Project Risk Management
9. Project Procurement Management
10. Project Stakeholder Management

Each knowledge area is elaborated with updated processes, such as the addition of "Manage Project Knowledge" in Integration Management, reflecting the importance of leveraging organizational knowledge assets.

Impact on Certification and Professional Practice

The PMBOK Guide Sixth Edition has been the foundation for the Project Management Professional (PMP) certification exam from its release until the advent of the Seventh Edition. Its influence on certification preparation cannot be overstated, as candidates rely heavily on its thorough explanations and structured approach to mastering project management principles.

Moreover, organizations worldwide utilize the guide as a benchmark for developing internal project management methodologies and training programs. The Sixth Edition's balanced approach between traditional and agile methods supports diverse project types, making it a versatile reference across industries.

Pros and Cons of the PMBOK Guide Sixth Edition

While the PMBOK Guide Sixth Edition is widely respected, it is not without criticism. Understanding its strengths and limitations provides a balanced view:

- **Pros:**

- Comprehensive and well-structured framework covering all essential aspects of project

management.

- Inclusion of agile and hybrid approaches broadens its applicability.
- Detailed process descriptions enhance clarity and practical implementation.
- Strong alignment with PMP certification requirements makes it indispensable for exam candidates.

- **Cons:**

- Volume and complexity can be daunting for beginners without supplementary guidance.
- Heavy emphasis on process and documentation may not suit highly dynamic or creative projects.
- Some critics argue that the framework is still too prescriptive, limiting flexibility in certain contexts.

These points highlight the importance of contextual adaptation when applying the guide's recommendations in real-world scenarios.

Comparative Analysis: Sixth Edition vs. Seventh Edition

With the release of the PMBOK Guide Seventh Edition in 2021, the Sixth Edition's role has evolved. The newer edition shifts focus from process-based guidance to principles-based project management, emphasizing value delivery and outcomes over prescriptive steps.

Despite this shift, the Sixth Edition remains relevant, especially for organizations and professionals who operate within traditional or hybrid project environments that require detailed process frameworks. Its extensive coverage of ITTOs and process integration still serve as a valuable resource for structured project execution.

Therefore, while the Seventh Edition introduces modern perspectives, the Sixth Edition continues to be a critical tool in the project manager's library, particularly for those preparing for the PMP exam or managing projects with defined process requirements.

Adoption and Global Reach

The PMBOK Guide Sixth Edition's influence extends globally, embraced by project management communities in North America, Europe, Asia, and beyond. Its translations into multiple languages

and adaptation in various industry standards underscore its universal applicability.

Many multinational corporations incorporate the Sixth Edition into their project management offices (PMOs), using it as a benchmark for process standardization and performance measurement. Additionally, academic institutions often include it in project management curricula, ensuring that emerging professionals are grounded in widely accepted principles.

The guide's structured approach also facilitates tool development, with numerous project management software solutions aligning their features to support PMBOK processes and terminology.

The continuous evolution of project management as a discipline ensures that resources like the PMBOK Guide Sixth Edition remain crucial reference points, bridging traditional methodologies and emerging practices.

The nuanced blend of detailed processes, integration of agile concepts, and emphasis on strategic alignment make the PMBOK Guide Sixth Edition a comprehensive resource that continues to support project management excellence in a rapidly changing world.

Pmbok Guide Sixth Edition

pmbok guide sixth edition: Q & As for the PMBOK® Guide Sixth Edition Project Management Institute, 2017-10-19 In this newest edition, PMI presents straightforward questions and answers to the most common questions about project management, the project management framework, and the knowledge areas contained within the PMBOK® Guide - Fifth Edition. This handy reference will help project managers and students enhance their knowledge in specific areas and test themselves on issues that are essential to successful project management.

pmbok guide sixth edition: A Guide to the Project Management Body of Knowledge (PMBOK(R) Guide-Sixth Edition / Agile Practice Guide Bundle (BRAZILIAN PORTUGUESE) Project Management Institute, 2018-07 To support the broadening spectrum of project delivery approaches, PMI is offering A Guide to the Project Management Body of Knowledge (PMBOK(R) Guide) - Sixth Edition as a bundle with its latest, the Agile Practice Guide. The PMBOK(R) Guide - Sixth Edition now contains detailed information about agile; while the Agile Practice Guide, created in partnership with Agile Alliance(R), serves as a bridge to connect waterfall and agile. Together they are a powerful tool for project managers. The PMBOK(R) Guide - Sixth Edition - PMI's flagship publication has been updated to reflect the latest good practices in project management. New to the Sixth Edition, each knowledge area will contain a section entitled Approaches for Agile, Iterative and Adaptive Environments, describing how these practices integrate in project settings. It will also contain more emphasis on strategic and business knowledge--including discussion of project management business documents--and information on the PMI Talent Triangle(TM) and the essential skills for success in today's market. Agile Practice Guide has been developed as a resource to understand, evaluate, and use agile and hybrid agile approaches. This practice guide provides guidance on when, where, and how to apply agile approaches and provides practical tools for practitioners and organizations wanting to increase agility. This practice guide is aligned with other PMI standards, including A Guide to the Project Management Body of Knowledge (PMBOK(R) Guide) - Sixth Edition, and was developed as the result of collaboration between the Project Management Institute and the Agile Alliance.

pmbok guide sixth edition: A Guide to the Project Management Body of Knowledge

Project Management Institute, 2018-01-16 To support the broadening spectrum of project delivery approaches, PMI is offering A Guide to the Project Management Body of Knowledge (PMBOK® Guide) - Sixth Edition as a bundle with the new Agile Practice Guide. The PMBOK® Guide - Sixth Edition now contains detailed information about agile; while the Agile Practice Guide, created in partnership with Agile Alliance, serves as a bridge to connect waterfall and agile. Together they are a powerful tool for project managers.

pmbok guide sixth edition: The Professional Pm's Guide to Agile in the Pmbok Guide Sixth Edition John Stenbeck, 2018-06 Given the non-readability of the PMBOK® Guide, we cast ourselves on your mercy as we try to make this guide as readable as possible, knowing that you understand it will never be a great novel that makes you want to sit down with a glass of fine wine, feet by the fire and dive into the next chapter. The trade-off will be the high-value career insights it will give you and the hours it will save you trying to read the PMBOK® Guide in order to stay professionally relevant.

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how to lead projects, not just manage them * Avoid 15 most common mistakes new project managers make * Learn from troubled, successful, and recovered projects * Apply agile, hybrid, and traditional project management approaches * Learn the differences between a project manager, Scrum master, and product owner * Learn how DevOps and DevSecOps impact the project manager * Set the stage for success by effectively defining your project * Build a usable project plan and an accurate work breakdown structure (WBS) * Create budgets and schedules that help you manage risk * Use powerful control and reporting techniques, including earned value management * Smoothly manage project changes, issues, risks, deliverables, and quality * Manage project communications and stakeholder expectations * Organize and lead high-performance project teams * Manage cross-functional, cross-cultural, and virtual projects * Get started with agile and critical chain project management * Gain key insights that will accelerate your learning curve * Learn how to respond to real-life situations, not just what they teach you in school

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pmbok guide sixth edition: A Project Manager's Book of Forms Cynthia Snyder Dionisio, 2017-10-31 Essential project management forms aligned to the PMBOK® Guide—Sixth Edition A Project Manager's Book of Forms is an essential companion to the Project Management Institute's A Guide to the Project Management Body of Knowledge. Packed with ready-made forms for managing every stage in any project, this book offers both new and experienced project managers an invaluable resource for thorough documentation and repeatable processes. Endorsed by PMI and aligned with the PMBOK® Guide, these forms cover all aspects of initiating, planning, executing, monitoring and controlling, and closing; each form can be used as-is directly from the book, or downloaded from the companion website and tailored to your project's unique needs. This new third edition has been updated to align with the newest PMBOK® Guide, and includes forms for agile, the PMI Talent Triangle, technical project management, leadership, strategic and business management, and more. The PMBOK® Guide is the primary reference for project management, and the final authority on best practices—but implementation can quickly become complex for new managers on large projects, or even experienced managers juggling multiple projects with multiple demands. This book helps you stay organized and on-track, helping you ensure thorough documentation throughout the project life cycle. Adopt PMI-endorsed forms for documenting every process group Customize each form to suit each project's specific needs Organize project data and implement a repeatable management process Streamline PMBOK® Guide implementation at any level of project management experience Instead of wasting time interpreting and translating the PMBOK® Guide to real-world application, allow PMI to do the work for you: A Project Manager's Book of Forms provides the PMBOK®-aligned forms you need to quickly and easily implement project management concepts and practices.

pmbok guide sixth edition: Understanding Project Management, Third Edition Dave C. Barrett, 2024-11-26 Understanding Project Management, Third Edition presents a practical, real-world guide for aspiring and practicing project managers. The text follows an ongoing case study from inception to completion. The case guides students through the key aspects of a project, including its scope, quality, schedule, and budget, while also exploring the less tangible challenges that can often either derail a project or lead to its success. This well-updated new edition features expanded content on agile project management with a new scrum case study, exploration of hybrid project management techniques, and new content on the history of project management, working with remote and international project teams, and Earned Value Management. Understanding Project Management clearly presents key waterfall, agile, and hybrid project management concepts with examples to enhance learning. This practical guide is an invaluable resource for project management courses at colleges and universities in the US and Canada.

pmbok guide sixth edition: Innovative Project Management with FIDIC Contracts Adriana Spassova, 2023-12-05 This book provides comprehensive guidance for the implementation of the legal requirements of FIDIC contracts with a detailed application of modern project management

principles. It demonstrates that the FIDIC suites for works and services contain many tools for good project management, which can complement the innovation needed today to guide sustainable development. The author's experience in construction management, construction law, and the application of FIDIC contracts as a FIDIC engineer, a procurement/claims consultant, and a FIDIC accredited/certified adjudicator and trainer underpins this unique and much-needed book linking FIDIC contract management with project management practices and concepts. It is structured around project management knowledge areas, and details not only the FIDIC works contracts (Red/Yellow/Silver 2017 Reprint 2022, Emerald 2019, Gold 2008, and Green Book 2021) but also the project management requirements of the contract between the Employer and Engineer (White Book 2017) and the FIDIC supply-chain contracts, and explains how these all interface in project governance. Linking the project management knowledge areas from the PMBOK® and its Construction Extension with the FIDIC Body of Knowledge (FBOK), the book provides recommendations for integration of best practice and innovations. It illustrates these processes with 54 flowcharts and 16 case studies, as well as a railway scenario demonstrating the application of the book's recommended procedures. This will be an invaluable source of practical guidance for employers, contractors, and engineers responsible for procuring and managing construction projects. It provides useful insight for technical, legal, and financial experts on the management of processes, contracts, and digital tools, with recommendations on how to tailor and use the FIDIC contracts for project success.

pmbok guide sixth edition: Project Management Professional (PMP)® Cert Guide Gregory M. Horine, Asad E. Haque, 2023-03-31 This is the eBook version of the print title. Note that the eBook does not provide access to the practice test software that accompanies the print book. Learn, prepare, and practice for the Project Management Professional (PMP)® Exam success with this Cert Guide from Pearson IT Certification, a leader in IT Certification learning. Master PMP exam topics Assess your knowledge with chapter-ending quizzes Review key concepts with exam preparation tasks Practice with realistic exam questions Project Management Professional (PMP)® Exam Cert Guide is a best-of-breed exam study guide. Author Gregory M. Horine, and author and expert instructor Asad Haque share preparation hints and test-taking tips, helping you identify areas of weakness and improve both your conceptual knowledge and hands-on skills. Material is presented in a concise manner, focusing on increasing your understanding and retention of exam topics. The book presents you with an organized test preparation routine through the use of proven series elements and techniques. Exam topic lists make referencing easy. Chapter-ending Exam Preparation Tasks help you drill on key concepts you must know thoroughly. Review questions help you assess your knowledge, and a final preparation chapter guides you through tools and resources to help you craft your final study plan. The companion website contains the powerful Pearson Test Prep practice test software, complete with hundreds of exam-realistic questions. The assessment engine offers you a wealth of customization options and reporting features, laying out a complete assessment of your knowledge to help you focus your study where it is needed most. Well regarded for its level of detail, assessment features, and challenging review questions and exercises, this study guide helps you master the concepts and techniques that will enable you to succeed on the exam the first time. This book will prepare you for the PMP® exam, enabling you to Understand the key elements of the PMBOK® Guide that are critical for exam success Learn PMI's approach to project management Streamline your exam preparations via exam insights, tips, and study strategies Improve your exam readiness with a clear understanding of test-taking strategies and PMP exam question types and scenarios Understand how to plan and close projects according to PMI guidelines Master the differences between predictive, agile, and hybrid project approaches Clarify the differences between the roles of the predictive project manager and the agile team facilitator Understand how to collaborate, engage, and motivate teams and stakeholders for successful completion of the project

pmbok guide sixth edition: Project management: theory and methodology Татьяна Алесинская, Кристина Дрокина, 2024-07-30 В данном пособии представлены концептуальные вопросы управления проектами, включающие актуальность проектной формы реализации

стратегий развития организаций в современной экономике, специфические характеристики проекта как объекта управления, особенности взаимодействия групп процессов и областей знаний проектного управления, типология проектов и ее влияние на управленческие задачи, подходы к управлению проектами, организационные аспекты проектной деятельности внутри организации. Каждая тема содержит теоретический материал, практические примеры, список контрольных вопросов. Пособие рекомендуется для преподавателей и студентов бакалавриата и магистратуры всех форм обучения на англоязычных программах по направлениям подготовки 38.04.02 «Менеджмент», 38.03.05 «Бизнес-информатика», 38.03.06 «Торговое дело», 38.03.02 «Менеджмент».

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