

NISSAN VERSA OWNERS MANUAL

NISSAN VERSA OWNERS MANUAL: YOUR ESSENTIAL GUIDE TO MASTERING YOUR VEHICLE

NISSAN VERSA OWNERS MANUAL IS MORE THAN JUST A BOOKLET TUCKED AWAY IN THE GLOVE COMPARTMENT; IT'S YOUR GO-TO RESOURCE FOR UNDERSTANDING EVERY NUANCE OF YOUR VEHICLE. WHETHER YOU'RE A NEW NISSAN VERSA OWNER OR HAVE BEEN DRIVING THIS RELIABLE COMPACT CAR FOR YEARS, HAVING A FIRM GRASP ON THE INFORMATION CONTAINED WITHIN THE OWNERS MANUAL CAN ENHANCE YOUR DRIVING EXPERIENCE, ENSURE YOUR SAFETY, AND HELP MAINTAIN YOUR CAR'S PERFORMANCE OVER TIME.

UNDERSTANDING THE INS AND OUTS OF YOUR NISSAN VERSA THROUGH ITS MANUAL CAN SAVE YOU UNNECESSARY TRIPS TO THE DEALERSHIP, EMPOWER YOU TO TROUBLESHOOT MINOR ISSUES, AND ASSIST IN MAKING INFORMED DECISIONS ABOUT MAINTENANCE AND UPGRADES. LET'S DIVE INTO WHAT MAKES THE NISSAN VERSA OWNERS MANUAL A VITAL COMPANION FOR EVERY DRIVER.

WHY THE NISSAN VERSA OWNERS MANUAL IS IMPORTANT

THE OWNERS MANUAL IS DESIGNED TO PROVIDE COMPREHENSIVE INFORMATION TAILORED SPECIFICALLY TO YOUR NISSAN VERSA MODEL, COVERING EVERYTHING FROM BASIC OPERATION TO COMPLEX FEATURES. IT ACTS AS A BRIDGE BETWEEN YOU AND THE CAR, TRANSLATING TECHNICAL JARGON INTO EASY-TO-UNDERSTAND LANGUAGE.

MANY DRIVERS UNDERESTIMATE THE VALUE OF THIS DOCUMENT, OFTEN TURNING TO ONLINE FORUMS OR THIRD-PARTY SITES FOR ANSWERS. WHILE THOSE CAN BE HELPFUL, THE NISSAN VERSA OWNERS MANUAL OFFERS AUTHORITATIVE AND MODEL-SPECIFIC GUIDANCE THAT YOU WON'T FIND ELSEWHERE. IT'S ALSO AN OFFICIAL SOURCE FOR WARRANTY DETAILS, EMERGENCY PROCEDURES, AND SAFETY INFORMATION.

KEY FEATURES COVERED IN THE MANUAL

WITHIN THE MANUAL, YOU'LL FIND DETAILED SECTIONS ON:

- DASHBOARD INDICATORS AND WHAT EACH WARNING LIGHT MEANS
- OPERATING INSTRUCTIONS FOR THE INFOTAINMENT SYSTEM AND BLUETOOTH CONNECTIVITY
- STEP-BY-STEP GUIDANCE ON SETTING UP DRIVER ASSISTANCE TECHNOLOGIES SUCH AS AUTOMATIC EMERGENCY BRAKING AND LANE DEPARTURE WARNINGS
- MAINTENANCE SCHEDULES TO KEEP YOUR VERSA RUNNING SMOOTHLY
- TIRE CARE, INCLUDING RECOMMENDED PRESSURE LEVELS AND ROTATION INTERVALS
- PROCEDURES FOR JUMP-STARTING THE CAR OR CHANGING A FLAT TIRE

THESE TOPICS ARE CRUCIAL FOR MAXIMIZING THE LIFESPAN OF YOUR NISSAN VERSA AS WELL AS ENSURING YOUR SAFETY ON THE ROAD.

NAVIGATING THE NISSAN VERSA OWNERS MANUAL

THE LAYOUT OF THE NISSAN VERSA OWNERS MANUAL IS THOUGHTFULLY ORGANIZED TO HELP YOU FIND INFORMATION QUICKLY. TYPICALLY, IT BEGINS WITH THE BASICS, SUCH AS VEHICLE SPECIFICATIONS, FOLLOWED BY DETAILED CHAPTERS ON CONTROLS, SAFETY FEATURES, AND MAINTENANCE.

IF YOU'RE NEW TO READING CAR MANUALS, HERE ARE SOME TIPS TO MAKE THE MOST OUT OF YOURS:

How to Use Your Manual Effectively

1. ****Familiarize Yourself Early:**** Spend some time skimming through the manual soon after purchase. This proactive approach lets you understand the layout and where key information is located.
2. ****Use the Table of Contents and Index:**** These tools help you jump directly to the section you need, whether it's explaining the meaning of a dashboard light or how to operate cruise control.
3. ****Keep It Accessible:**** Store the manual in your car's glove box or a dedicated folder so it's always within arm's reach.
4. ****Refer to It Before Service Visits:**** Knowing the recommended service intervals and fluid types can help you communicate more effectively with mechanics and avoid unnecessary charges.

Maintenance and Troubleshooting Insights

One of the most valuable aspects of the Nissan Versa owners manual is its maintenance guide. Regular upkeep is key to preserving your car's fuel efficiency, safety, and resale value. The manual outlines when to perform oil changes, brake inspections, air filter replacements, and other routine service tasks.

Understanding Maintenance Schedules

Nissan designs the Versa with longevity in mind, but following the specified maintenance schedule is critical. The manual typically breaks down service intervals based on mileage or time, such as every 5,000 miles or 6 months, whichever comes first.

You'll also find recommendations on:

- The type of engine oil suitable for your model
- Checking and topping off fluids like coolant, brake fluid, and windshield washer fluid
- Inspecting belts and hoses for wear and tear
- Tire rotation patterns and balancing

Adhering to these guidelines not only helps prevent breakdowns but can improve your car's overall performance.

Simple Troubleshooting Tips

The owners manual also serves as a first line of defense when minor issues arise. Before panicking at the sight of a warning light or unusual sound, consult the manual's troubleshooting section. Common problems addressed include:

- What to do when the check engine light illuminates
- How to reset the tire pressure monitoring system after inflating tires
- Steps to unlock the car if the key fob battery dies
- Procedures for safely jump-starting the battery

These instructions can save you time and money by resolving issues yourself or knowing exactly what information to provide when seeking professional help.

Maximizing Comfort and Technology Features

THE NISSAN VERSA OWNERS MANUAL IS ALSO YOUR PERSONALIZED GUIDE TO ALL THE ADVANCED TECHNOLOGY AND COMFORT FEATURES AVAILABLE IN YOUR VEHICLE. FROM CLIMATE CONTROL TO INFOTAINMENT, KNOWING HOW TO USE THESE FEATURES ENHANCES YOUR DRIVING PLEASURE.

GETTING TO KNOW YOUR INFOTAINMENT SYSTEM

MODERN NISSAN VERSAS COME EQUIPPED WITH TOUCHSCREEN DISPLAYS, SMARTPHONE INTEGRATION, AND BLUETOOTH CONNECTIVITY. THE MANUAL EXPLAINS HOW TO PAIR YOUR PHONE, USE VOICE COMMANDS, AND CUSTOMIZE AUDIO SETTINGS. IT ALSO COVERS NAVIGATION SYSTEM BASICS IF YOUR MODEL INCLUDES THIS FEATURE.

DRIVER ASSISTANCE AND SAFETY TECHNOLOGIES

MANY NISSAN VERSA MODELS BOAST A SUITE OF DRIVER ASSIST FEATURES, SUCH AS:

- INTELLIGENT CRUISE CONTROL
- BLIND SPOT WARNING
- REAR CROSS TRAFFIC ALERT
- AUTOMATIC EMERGENCY BRAKING

THE OWNERS MANUAL CAREFULLY OUTLINES HOW EACH SYSTEM WORKS, WHEN THEY ACTIVATE, AND HOW TO ADJUST SETTINGS ACCORDING TO YOUR PREFERENCES. UNDERSTANDING THESE SYSTEMS IS CRUCIAL FOR BOTH YOUR SAFETY AND CONFIDENCE BEHIND THE WHEEL.

ACCESSING THE NISSAN VERSA OWNERS MANUAL ONLINE

IF YOU'VE MISPLACED YOUR PHYSICAL COPY OR WANT TO ACCESS THE MANUAL ON THE GO, NISSAN PROVIDES DIGITAL VERSIONS OF THE VERSA OWNERS MANUAL ON THEIR OFFICIAL WEBSITE. THESE DOWNLOADABLE PDFs ARE CONVENIENT AND SEARCHABLE, ALLOWING YOU TO QUICKLY FIND INFORMATION ON YOUR SMARTPHONE OR TABLET.

ADDITIONALLY, SOME NISSAN MOBILE APPS INTEGRATE THE OWNERS MANUAL WITHIN THEIR INTERFACE, ADDING INTERACTIVE FEATURES LIKE VIDEOS AND MAINTENANCE REMINDERS. THIS CAN BE PARTICULARLY HANDY FOR TECH-SAVVY OWNERS AIMING TO STAY UP-TO-DATE WITH THEIR VEHICLE'S NEEDS.

EXPLORING YOUR NISSAN VERSA OWNERS MANUAL IS LIKE UNLOCKING A TREASURE TROVE OF KNOWLEDGE THAT EMPOWERS YOU TO TAKE FULL CONTROL OF YOUR VEHICLE'S CARE AND OPERATION. FROM MAINTENANCE TIPS TO TECHNOLOGY WALKTHROUGHS, THIS GUIDE ENSURES THAT EVERY DRIVE IS SAFE, COMFORTABLE, AND ENJOYABLE. NEXT TIME YOU HAVE A QUESTION ABOUT YOUR VERSA, REMEMBER THAT THE ANSWERS ARE JUST A PAGE TURN OR CLICK AWAY.

FREQUENTLY ASKED QUESTIONS

WHERE CAN I FIND THE NISSAN VERSA OWNER'S MANUAL ONLINE?

YOU CAN FIND THE NISSAN VERSA OWNER'S MANUAL ON THE OFFICIAL NISSAN WEBSITE UNDER THE 'OWNERS' SECTION OR BY SEARCHING FOR 'NISSAN VERSA OWNER'S MANUAL PDF' ON TRUSTED AUTOMOTIVE RESOURCE WEBSITES.

WHAT INFORMATION IS INCLUDED IN THE NISSAN VERSA OWNER'S MANUAL?

THE NISSAN VERSA OWNER'S MANUAL INCLUDES INFORMATION ON VEHICLE OPERATION, MAINTENANCE SCHEDULES, SAFETY FEATURES, TROUBLESHOOTING TIPS, SPECIFICATIONS, AND WARRANTY DETAILS.

How do I reset the maintenance light on my Nissan Versa?

To reset the maintenance light on a Nissan Versa, turn the ignition to the ON position without starting the engine, press the trip reset button until the maintenance light blinks and turns off, then release the button.

Does the Nissan Versa owner's manual cover infotainment system usage?

Yes, the owner's manual provides detailed instructions on how to use the infotainment system, including Bluetooth connectivity, navigation, audio controls, and smartphone integration.

How often should I perform oil changes according to the Nissan Versa owner's manual?

The manual typically recommends oil changes every 5,000 to 7,500 miles or every six months, whichever comes first, but it's best to consult your specific model year manual for exact intervals.

What safety features are explained in the Nissan Versa owner's manual?

The manual covers safety features such as airbags, ABS brakes, traction control, seat belts, child safety locks, and advanced driver assistance systems if equipped.

Can I get a printed copy of the Nissan Versa owner's manual?

Yes, printed copies can often be purchased from Nissan dealerships or ordered online through Nissan's official website or third-party retailers.

How do I program the key fob using the Nissan Versa owner's manual?

The owner's manual provides step-by-step instructions on programming the key fob, which usually involves turning the ignition on and off in a specific sequence and pressing buttons on the remote.

Does the Nissan Versa owner's manual include tire maintenance guidelines?

Yes, it includes guidelines on proper tire pressure, rotation schedules, and how to change a flat tire safely.

What should I do if a warning light appears on my Nissan Versa dashboard according to the owner's manual?

The owner's manual lists all dashboard warning lights and their meanings, advising whether to stop immediately, check certain systems, or schedule maintenance as soon as possible.

Additional Resources

Nissan Versa Owners Manual: A Comprehensive Guide to Understanding Your Vehicle

Nissan Versa Owners Manual serves as an essential resource for every Nissan Versa owner, providing detailed information about the vehicle's features, maintenance guidelines, safety protocols, and troubleshooting tips. For drivers aiming to maximize the lifespan and performance of their Versa, the manual is not just a booklet but a roadmap to responsible ownership. This article delves into the contents and significance of the Nissan Versa Owners Manual, highlighting its practical value and the critical insights it offers to both new and seasoned drivers.

UNDERSTANDING THE ROLE OF THE NISSAN VERSA OWNERS MANUAL

THE NISSAN VERSA OWNERS MANUAL IS DESIGNED TO BE A USER-FRIENDLY GUIDE THAT EMPOWERS OWNERS TO FAMILIARIZE THEMSELVES WITH THE VEHICLE'S INTRICATE SYSTEMS AND FEATURES. UNLIKE GENERAL AUTOMOTIVE GUIDES, THIS MANUAL IS SPECIFICALLY TAILORED TO THE VERSA'S MODEL YEAR, TRIM LEVEL, AND COUNTRY-SPECIFIC SPECIFICATIONS, ENSURING THAT THE INFORMATION IS RELEVANT AND ACCURATE.

FROM THE MOMENT A CONSUMER PURCHASES A NISSAN VERSA, WHETHER IT'S THE SEDAN OR HATCHBACK VARIANT, THE OWNERS MANUAL BECOMES A VITAL COMPANION. IT COVERS EVERYTHING FROM BASIC OPERATIONAL INSTRUCTIONS—SUCH AS STARTING THE CAR, USING INFOTAINMENT CONTROLS, AND ADJUSTING DRIVER-ASSIST SETTINGS—TO MORE COMPLEX TOPICS LIKE ENGINE MAINTENANCE SCHEDULES AND DIAGNOSTIC PROCEDURES.

KEY FEATURES COVERED IN THE MANUAL

THE MANUAL METICULOUSLY OUTLINES THE VERSA'S FEATURES, ALLOWING OWNERS TO FULLY UTILIZE THE VEHICLE'S CAPABILITIES. SOME OF THE MOST IMPORTANT SECTIONS INCLUDE:

- **INSTRUMENT PANEL OVERVIEW:** A DETAILED EXPLANATION OF THE DASHBOARD LAYOUT, INDICATOR LIGHTS, AND WARNING SIGNALS.
- **INFOTAINMENT AND CONNECTIVITY:** INSTRUCTIONS ON BLUETOOTH PAIRING, SMARTPHONE INTEGRATION, AND OPERATING THE AUDIO SYSTEM.
- **SAFETY SYSTEMS:** GUIDELINES ON AIRBAGS, SEAT BELTS, COLLISION WARNING, AND EMERGENCY BRAKING FEATURES.
- **MAINTENANCE SCHEDULE:** RECOMMENDED INTERVALS FOR OIL CHANGES, TIRE ROTATIONS, AND OTHER ROUTINE INSPECTIONS.
- **TROUBLESHOOTING:** COMMON ISSUES, ERROR CODES, AND STEPS TO RESOLVE MINOR PROBLEMS WITHOUT IMMEDIATE PROFESSIONAL HELP.

THESE COMPONENTS ARE CRITICAL FOR ENSURING BOTH DRIVER COMFORT AND VEHICLE LONGEVITY, MAKING THE OWNERS MANUAL INDISPENSABLE.

THE IMPORTANCE OF ACCURATE MAINTENANCE INFORMATION

ONE OF THE MOST VALUABLE ASPECTS OF THE NISSAN VERSA OWNERS MANUAL LIES IN ITS DETAILED MAINTENANCE INSTRUCTIONS. PROPER UPKEEP IS ESSENTIAL FOR ANY VEHICLE, BUT THE MANUAL PROVIDES PRECISE DATA ON SERVICE INTERVALS TAILORED TO THE VERSA'S ENGINE TYPE AND DRIVING CONDITIONS.

FOR EXAMPLE, THE MANUAL OFTEN SPECIFIES WHEN TO REPLACE ENGINE OIL, CHANGE THE AIR FILTER, OR INSPECT BRAKE COMPONENTS. IT ALSO HIGHLIGHTS THE NECESSITY OF USING MANUFACTURER-RECOMMENDED PARTS AND FLUIDS, WHICH CAN SIGNIFICANTLY AFFECT ENGINE PERFORMANCE AND WARRANTY VALIDITY.

MAINTENANCE TIPS FOR NISSAN VERSA OWNERS

- ADHERE STRICTLY TO THE MAINTENANCE SCHEDULE OUTLINED IN THE MANUAL TO AVOID PREMATURE WEAR OR MECHANICAL FAILURES.

- USE ONLY NISSAN-APPROVED ENGINE OIL GRADES TO MAINTAIN ENGINE EFFICIENCY AND EMISSION STANDARDS.
- REGULARLY CHECK TIRE PRESSURE AND TREAD DEPTH AS SPECIFIED TO ENSURE SAFETY AND FUEL ECONOMY.
- FOLLOW INSTRUCTIONS FOR BATTERY CARE TO PREVENT UNEXPECTED POWER ISSUES.

BY FOLLOWING THESE RECOMMENDATIONS, DRIVERS CAN PREVENT COSTLY REPAIRS AND MAINTAIN THE VEHICLE'S RESALE VALUE.

SAFETY AND OPERATIONAL GUIDANCE

THE NISSAN VERSA OWNERS MANUAL ALSO DEDICATES SIGNIFICANT ATTENTION TO SAFETY PROTOCOLS AND OPERATIONAL BEST PRACTICES. UNDERSTANDING THE CORRECT USE OF SAFETY FEATURES CAN BE LIFE-SAVING DURING EMERGENCIES OR ADVERSE DRIVING CONDITIONS.

FOR INSTANCE, THE MANUAL EXPLAINS THE FUNCTION OF THE VERSA'S ADVANCED DRIVER-ASSISTANCE SYSTEMS (ADAS), SUCH AS LANE DEPARTURE WARNING AND FORWARD COLLISION ALERT. IT PROVIDES INSTRUCTIONS ON HOW TO ACTIVATE OR DEACTIVATE THESE FEATURES, AS WELL AS TROUBLESHOOTING STEPS IF THEY MALFUNCTION.

HOW THE MANUAL ENHANCES DRIVER AWARENESS

BY THOROUGHLY READING THE OWNERS MANUAL, DRIVERS CAN:

- IDENTIFY DASHBOARD WARNING LIGHTS PROMPTLY TO ADDRESS ISSUES BEFORE THEY ESCALATE.
- UNDERSTAND THE IMPORTANCE OF SEAT BELT USAGE AND AIRBAG DEPLOYMENT ZONES.
- LEARN THE CORRECT PROCEDURES FOR JUMP-STARTING THE VEHICLE OR CHANGING A FLAT TIRE.
- GAIN INSIGHTS INTO FUEL EFFICIENCY TIPS AND ECO-DRIVING MODES SPECIFIC TO THE VERSA.

THIS KNOWLEDGE HELPS PROMOTE SAFER DRIVING HABITS AND BETTER VEHICLE HANDLING.

DIGITAL ACCESS AND UPDATES

WITH THE EVOLUTION OF TECHNOLOGY, NISSAN HAS MADE THE VERSA OWNERS MANUAL MORE ACCESSIBLE THROUGH DIGITAL PLATFORMS. OWNERS CAN DOWNLOAD THE PDF VERSION FROM NISSAN'S OFFICIAL WEBSITE OR ACCESS INTERACTIVE MANUALS VIA MOBILE APPS. THIS DIGITAL AVAILABILITY ENSURES THAT UPDATED INFORMATION, INCLUDING RECALLS, SOFTWARE UPDATES, OR NEW FEATURE GUIDES, IS READILY ACCESSIBLE.

OWNERS ARE ENCOURAGED TO CONSULT THE LATEST VERSION OF THE MANUAL PERIODICALLY, ESPECIALLY WHEN NEW SOFTWARE UPDATES OR MODEL REVISIONS OCCUR. THIS PROACTIVE APPROACH GUARANTEES THAT USERS ARE ALWAYS INFORMED ABOUT THEIR VEHICLE'S CURRENT FUNCTIONALITIES AND ANY SAFETY NOTICES.

COMPARISON WITH OTHER VEHICLE MANUALS

WHEN COMPARED WITH OWNERS MANUALS FROM COMPETING COMPACT SEDANS LIKE THE TOYOTA YARIS OR HONDA FIT, THE

NISSAN VERSA OWNERS MANUAL STANDS OUT FOR ITS CLARITY AND COMPREHENSIVENESS. WHILE SOME MANUALS TEND TO BE OVERLY TECHNICAL OR SPARSE IN USER GUIDANCE, NISSAN STRIKES A BALANCE BY PROVIDING DETAILED YET EASY-TO-UNDERSTAND EXPLANATIONS.

MOREOVER, THE VERSA MANUAL OFTEN INCLUDES MULTILINGUAL SECTIONS AND ILLUSTRATIONS THAT ENHANCE COMPREHENSION FOR DIVERSE USERS. THIS INCLUSIVE DESIGN REFLECTS NISSAN'S COMMITMENT TO CUSTOMER SATISFACTION AND ACCESSIBILITY.

PRACTICAL CONSIDERATIONS FOR OWNERS

DESPITE ITS THOROUGHNESS, SOME USERS REPORT CHALLENGES IN NAVIGATING CERTAIN SECTIONS OF THE MANUAL, PARTICULARLY THOSE RELATED TO ADVANCED INFOTAINMENT SETTINGS OR HYBRID POWERTRAIN COMPONENTS (IN APPLICABLE MODELS). NISSAN HAS ADDRESSED THIS BY SUPPLEMENTING THE MANUAL WITH ONLINE VIDEO TUTORIALS AND CUSTOMER SUPPORT LINES.

OWNERS WHO PREFER PHYSICAL COPIES SHOULD KEEP THE MANUAL STORED WITHIN THE VEHICLE TO ENSURE IT IS AVAILABLE DURING ROADSIDE EMERGENCIES OR SERVICE APPOINTMENTS. ADDITIONALLY, BOOKMARKING KEY SECTIONS—SUCH AS EMERGENCY PROCEDURES OR MAINTENANCE CHECKLISTS—CAN EXPEDITE ACCESS WHEN NEEDED.

MAXIMIZING THE VALUE OF THE OWNERS MANUAL

TO FULLY BENEFIT FROM THE NISSAN VERSA OWNERS MANUAL, CONSIDER THE FOLLOWING APPROACHES:

1. READ THROUGH THE MANUAL IMMEDIATELY AFTER PURCHASE TO FAMILIARIZE YOURSELF WITH ALL VEHICLE FEATURES.
2. USE THE MANUAL AS A REFERENCE DURING ROUTINE MAINTENANCE OR BEFORE LONG TRIPS.
3. CONSULT TROUBLESHOOTING SECTIONS BEFORE VISITING A MECHANIC FOR MINOR ISSUES.
4. KEEP DIGITAL COPIES ON YOUR SMARTPHONE FOR QUICK ACCESS WHEN THE PHYSICAL MANUAL IS UNAVAILABLE.

BY INTEGRATING THE MANUAL INTO DAILY VEHICLE MANAGEMENT, OWNERS CAN ENHANCE THEIR DRIVING EXPERIENCE AND REDUCE UNEXPECTED BREAKDOWN RISKS.

THE NISSAN VERSA OWNERS MANUAL IS MORE THAN JUST DOCUMENTATION; IT IS A CRITICAL TOOL THAT BRIDGES THE GAP BETWEEN VEHICLE TECHNOLOGY AND DRIVER KNOWLEDGE. IN AN ERA WHERE CARS INCREASINGLY INCORPORATE SOPHISTICATED SYSTEMS, HAVING A RELIABLE SOURCE OF INFORMATION TAILORED SPECIFICALLY TO THE VERSA MODEL ENSURES THAT OWNERS REMAIN CONFIDENT, INFORMED, AND PREPARED ON THE ROAD.

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and South Koreans and Europeans have gained market shares, while Honda, Nissan, and Toyota have curtailed production following the 2011 tsunami in Japan. Shortages of Japanese new cars and supplier disruptions will likely push used car prices through the roof well into 2012, so what should a savvy buyer do? The all-new Lemon-Aid Used Cars and Trucks 2012-2013 has the answers, including: More vehicles rated, with some redesigned models that don't perform as well as previous iterations downrated. More roof crash-worthiness ratings along with an expanded cross-border shopping guide. A revised summary of safety- and performance-related defects that are likely to affect rated models. More helpful websites listed in the appendix as well as an updated list of the best and worst beaters on the market. More secret warranties taken from automaker internal service bulletins and memos than ever.

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